

Bureau of Land Management
Integrated Risk Rating Tool - Questionnaire
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Table of Contents: Integrated Risk Rating Tool Questionnaire

Category / Tab	Risk / Definition	Questionnaire (Click on the link to be taken to that questionnaire)
General Information - The tab is to gather information about the component and assessable unit from your perspective as a questionnaire respondent.	The General Information tab gathers information related to the component and assessable unit, including programmatic or mission related risks for which the component is directly responsible.	General Information
Organizational Priorities - Allows you to specify a priority, within your organization, for each operational risk category.	To account for the diversity of management priorities across BLM, an Organizational Priorities tab is provided. This tab allows you to assign a priority to each operational risk category. When completing this tab, participants must answer the question: "How high of a priority are the processes in this category in achieving my component's goals?"	Organizational Priorities
Example	The Example tab provides an overview of how each questionnaire (tab) is structured and should be completed.	Example
Component (Program) Specific - The processes and methods used to achieve the specific goals of your program, component or assessable unit.	The risk that could prevent BLM from administering or delivering the component's program and achieving the intended programmatic results	Component Specific
Property Management - The processes and methods used to acquire, maintain, and account for organization's physical assets and equipment.	The risk that mission goals will not be achieved, or performance will be degraded due to the lack of tools or improper maintenance or availability of equipment.	Property Management
Budget - The processes used to forecast financial needs and request funding for these needs.	The risk that mission goals will not be achieved, or performance will be impacted, due to a lack of available funding.	Budget
Compliance - The processes used to confirm that the organization complies with laws, regulations, or policies.	The risk that an organization will fail to comply with laws, regulations, or policies.	Compliance
Customer Service - The processes used to manage the needs and expectations of external customers.	The risk that mission goals will not be achieved, or performance will be impacted, because external customers expectations are not met.	Customer Service
Partnerships - The processes and methods used to deliver BLM programs through the use of partnering agreements.	The risk that mission goals will not be achieved when responsibility for program delivery or oversight is shared between BLM and other agencies or organizations through the use of partnering agreements.	Partnerships
Finance - The processes associated the use of financial information, the recording of financial events and deterring waste, fraud, and abuse.	The risk that mission goals will not be achieved, or performance will be impacted, as a result of management decisions made using inaccurate, unreliable, or untimely financial information; improper accounting practices (including cash collections), misstatements of financial information; late or improper payments, misappropriation of funds; or waste, fraud, and abuse.	Finance
Human Capital Management - The methods and processes used to train, hire, retain, successively promote, and release employees.	The risk that mission goals will not be achieved, or performance will be impacted, as a result of the inability to effectively identify, hire, train, promote, and retain qualified personnel, or the inability to release unqualified personnel.	Human Capital
Information Management & Technology - The existence and usefulness of information used to evaluate and manage program performance as well as the processes and methods used operate and maintain IT systems, and safeguard electronic information.	The risk that mission goals will not be achieved, due to the lack of information management practices required for an effective program evaluation or performance management framework to be in place which can inform or guide management towards improving program results. This category also includes risks related to IT systems failures and the safeguarding of electronic information that may impede mission goal attainment.	Information Management & Information Technology
Records Management - Processes and standards associated with the creation, use, maintenance, and disposition of paper or digital records/documents.	The risk that mission goals will not be achieved, or performance will be impacted, as a result of inappropriately safeguarded information, lack of effective knowledge management and data archiving practices, non-compliance with laws, regulations, and local mandates, or ineffective reporting and information sharing protocols.	Records Management
Safety and Security - The processes and systems used to physically safeguard employees and assets.	The risk that mission goals will not be achieved, or performance will be impacted, because the physical safety of employees or the security of assets is compromised.	Safety and Security
Composite Risk Rating - This is the final risk rating, expressed as high, medium or low.	The composite risk rating is an aggregate value of all of the individual risk categories scores. Results are displayed for both the Inherent (uncontrolled) and Controlled (or residual) risk views.	Composite Risk Rating
Individual Risk Category Rating Results - These are the individual risk category results	The category risk rating results provide individual risk category scores calculated in terms of risk event impact and risk event likelihood.	Results

Bureau Of Land Management
Integrated Risk Rating Tool
General Information
and Risk Values

General Information

Before beginning the questionnaire, please provide the following information. **Note, all fields must be completed.**

Info

Component / Assessable Unit (AU):	<input style="width: 95%;" type="text"/>	?
Component / AU Manager Name:	<input style="width: 95%;" type="text"/>	?
Title:	<input style="width: 95%;" type="text"/>	?
Phone Number:	<input style="width: 95%;" type="text"/>	?
My Region or Office location:	<input style="width: 95%;" type="text"/>	?
The approximate annual budget for this Component / AU:	<input style="width: 95%;" type="text"/>	?
The approximate number of employees that perform work under this Component / AU:	<input style="width: 95%;" type="text"/>	?
The regulations, directives, other authoritative guidance and operating procedures this Component / AU utilizes:	<input style="width: 95%;" type="text"/>	?
The main objective of this Program / Component / Assessable Unit is:	<input style="width: 95%;" type="text"/>	?
The four biggest risks to achieving this objective are: 1	<input style="width: 95%;" type="text"/>	?
<i>(The information you enter here will populate the risk events listed on Component Specific tab):</i> 2	<input style="width: 95%;" type="text"/>	
3	<input style="width: 95%;" type="text"/>	
4	<input style="width: 95%;" type="text"/>	

Composite Risk Rating

(Do not enter data here, this information will be populated after successfully completing the questionnaire)

Inherent (uncontrolled) Risk Rating:	<input style="width: 95%; background-color: #e0e0e0;" type="text" value="#DIV/0!"/>
Controlled (residual) Risk Rating:	<input style="width: 95%; background-color: #e0e0e0;" type="text" value="#DIV/0!"/>

Bureau of Land Management
Integrated Risk Rating Tool - Questionnaire
Organizational Priorities

Organizational Priorities

To account for the diversity of management priorities across BLM in relation to meeting the objectives of our programs, components or assessable units, an Organizational Priorities tab is provided. This tab allows you to assign a priority to each risk category. When completing this tab, participants must answer the question: "How high of a priority are the processes in this category to achieving my program, component or assessable unit's goals?" Your responses will be used to weight the individual and composite risk score results.

	Priority
Component (Program) Specific: On the General Information tab, you identified the main objective for this component. Rate the extent to which meeting that objective is a priority for this organization.	(Select Priority)
Property Management: The processes and methods used to obtain, manage, maintain and account for property and equipment	Not a priority or Not Applicable
Budget: The processes used to forecast financial needs and request funding to meet those needs.	High priority
Compliance - The processes used to confirm that the organization complies with laws, regulations, policies, directives and standards	Critical priority
Customer Service: The processes used to manage the needs and expectations of external customers.	Somewhat of a priority
Partnerships: The processes and methods used to cooperatively carry out BLM programs through the use of partnering agreements with other agencies and organizations.	High priority
Finance: The practice of using financial information in the decision making process and methods used to identify or deter waste, fraud and abuse	Somewhat of a priority
Human Capital Management: The methods and processes used to hire, train, retain and release employees.	High priority
Information Management & Technology: The processes around collecting information to monitor program performance or evaluate program results as well as the operation and reliability of IT systems and the methods used to safeguard electronic information	Somewhat of a priority
Records Management: Processes and standards associated with the creation, use, maintenance, and disposition of paper or digital documents.	Critical priority
Safety and Security: The processes and systems used to physically safeguard employees and facilities	Low Priority

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Integrated Risk Rating Tool - Questionnaire
Example Questionnaire

**The following example demonstrates how to complete the rest of the questionnaire.
This is an example only, please do not complete this page.**

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Budget category includes events that could prevent mission goals from being achieved, or impact performance, due to a lack of available funding.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessable Unit. Indicate whether you agree or disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. Comments are required for all answers that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or as areas that opportunities for improvement exist. Note, an event may not apply directly to your AU. Please interpret the events broadly.

Budget Risk Questions	Please Mark Only One Box Per Question						Comments
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply	
Event: Cost estimates used to prepare project budget requests are inaccurate							
This event would significantly impact my AU:	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	The use of inaccurate cost estimates results in receiving inaccurate funding levels
It is likely that this event would occur in my AU:	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	This happened last year, labor costs were under-estimated by 2 FTEs and we omitted costs for several conferences that we wanted to participate in.
To address the event noted above, my AU performs the following processes and procedures:	<i>We are in the process of implementing a comprehensive budget review process across organizational boundaries for this program, cost estimates and budget requests will be presented and signed off by senior management for this program this fiscal year</i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	We anticipate that the new process will address the issue, however this is an ongoing activity
Event: Budget requests are not supported by well articulated narrative or numerical justifications							
This event would significantly impact my AU:	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Our budget request was decreased last fiscal year due to our inability to adequately document the importance of our program
To address the event noted above, my AU performs the following processes and procedures:	<i>We are in the process of implementing a comprehensive budget review process across organizational boundaries for this program, cost estimates and budget requests will be presented and signed off by senior management for this program this fiscal year</i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	We anticipate that the new process will address the issue, however this is an ongoing activity
Event: Funding to meet objectives is insufficient							
This event would significantly impact my AU:	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	We always seem to be lacking funds for something, we currently will not be conducting the outreach activities we had planned this fiscal year due to the shortage
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Yes this occurs with some frequency
To address the event noted above, my AU performs the following processes and procedures:	<i>We need to do a better job at out year planning, in the mean time we will request funding transfers to balance program priorities</i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Event: A process does not exist or is not followed to request changes to previously submitted funding requests to meet shifting organizational objectives or needs							
This event would significantly impact my AU:	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	A process exists but we continue to struggle to get additional funds through it
It is likely that this event would occur in my AU:	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	We submit additional needs request every year

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 Example Questionnaire

Budget Risk Questions	<i>Please Mark Only One Box Per Question</i>						Comments
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply	
To address the event noted above, my AU performs the following processes and procedures:	<i>Requests funds through the mid year review and additional needs process</i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

Bureau of Land Management
Integrated Risk Rating Tool -
Component (Program) Specific Risk Questionnaire

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Component (or program) Specific category includes events that could prevent BLM from administering or delivering the component's program and achieving the intended results. The risk events identified on this tab are populated from your entries at the bottom of the General Information tab.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessable Unit. Indicate whether you agree or disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment.

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or as areas requiring improvement. Note, an event may not apply directly to your organization. Please interpret the events broadly.

Organization-Specific Risk Questions	Please Mark Only One Box Per Question						Comments
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply	
Event:							
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Event:							
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Event:							
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Event:							
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

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Integrated Risk Rating Tool -
Component (Program) Specific Risk Questionnaire

Organization-Specific Risk Questions	<i>Please Mark Only One Box Per Question</i>						Comments
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply	

Bureau of Land Management
Integrated Risk Rating Tool -
Property Management Questionnaire

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Property Management category includes events that could prevent mission goals from being achieved or impact performance, due to the lack of tools or improper maintenance or availability of assets and equipment.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessable Unit. Indicate whether you agree or disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. Comments are required for all answers that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or as areas requiring improvement. Note, an event may not apply directly to your organization. Please interpret the events broadly.

Property Management Risk Questions	Please Mark Only One Box Per Question						Comments
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply	
Event: Employees do not have necessary assets (equipment, vehicles, facilities, computers, etc.) to perform their responsibilities (ex. Inadequate, need repairs, missing, unserviceable or obsolete).							
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Event: Assets needed to perform mission are not safeguarded against theft, loss, damage, destruction or conversion to private use.							
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Event: Assets available to assist in performing the mission are (or will be) inefficient and costly to operate, maintain or repair.							
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Event: Assets that are no longer needed or utilized are not made available for use by other programs/offices.							
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

Bureau of Land Management
Integrated Risk Rating Tool -
Property Management Questionnaire

Property Management Risk Questions	<i>Please Mark Only One Box Per Question</i>						Comments
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply	

Bureau of Land Management
Integrated Risk Rating Tool -
Budget Questionnaire

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Budget category include from being achieved, or impact performance due to a lack of available funding.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessable L disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. Cc that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or as an event may not apply directly to your AU. Please interpret the events broadly.

Budget Risk Questions	Please Mark Only One Box Per Question					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply
Event: Cost estimates used to prepare budget requests are inaccurate (ex. due to lack of data or estimating tools, revised supporting guidance or intentional mis-statement).						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Budget requests are not supported by well articulated narrative or numerical justifications.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Funding to meet Bureau objectives is insufficient.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: A process does not exist or is not followed to request changes to previously submitted funding request to facilitate shifting organizational objectives or needs.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

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Budget Questionnaire

Budget Risk Questions	<i>Please Mark Only One Box Per Question</i>					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply

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Budget Questionnaire

Comments

Bureau of Land Management
Integrated Risk Rating Tool -
Compliance Questionnaire

A risk is an event that, if it occurs, would prevent mission goals from being achieved. A risk in the Compliance category includes management and staff from complying with laws, regulations, policies, and procedures.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessable Resource. Disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. Answers that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or weaknesses. Note, an event may not apply directly to your AU. Please interpret the events broadly.

Compliance Risk Questions	Please Mark Only One Box Per Question					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply
Event: Managers do not understand their AUs requirements for complying with applicable laws, regulations, and procedures.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Managers and staff do not follow the laws, regulations, policies, and procedures that it should.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Policies, handbooks, SOPs, and guidance are not useful or are not easy to understand.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Standards (or codes of conduct) to address organizational culture or ethical norms do not exist, are not known, or are not followed.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:						
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Bureau of Land Management
Integrated Risk Rating Tool -
Compliance Questionnaire

Compliance Risk Questions	<i>Please Mark Only One Box Per Question</i>					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply

Bureau of Land Management
Integrated Risk Rating Tool -
Compliance Questionnaire

Comments

Bureau of Land Management
Integrated Risk Rating Tool -
Customer Service Questionnaire

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Customer Service ca mission goals from being achieved or impact performance due to poor service provided to external customers.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessabl disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. answers that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or Note, an event may not apply directly to your AU. Please interpret the events broadly.

Customer Service Risk Questions	Please Mark Only One Box Per Question					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply
Event: Customer input or feedback is not solicited or received on a regular basis.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Customer feedback is not analyzed and acted upon to improve program delivery.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Information or services is not provided to customers in a timely manner, or the information/service provided is not accurate.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Managers and staff do not build positive relationships with their customers.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Bureau of Land Management
Integrated Risk Rating Tool -
Customer Service Questionnaire

Customer Service Risk Questions	<i>Please Mark Only One Box Per Question</i>					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply

Bureau of Land Management
Integrated Risk Rating Tool -
Customer Service Questionnaire

Comments

Bureau of Land Management
Integrated Risk Rating Tool -
Partnership Questionnaire

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Partnership category includes goals from being achieved when responsibility for program delivery or oversight is shared between BLM and other agencies or partnering agreements.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessable Unit. Disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. Comments that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or as an event may not apply directly to your AU. Please interpret the events broadly.

Partnership Risk Questions	Please Mark Only One Box Per Question					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply
Event: Formal partnering agreements and governance structures do not exist between BLM and partnering organizations.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Partnering agreements are not reviewed and or updated jointly by partners on a periodic basis.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Mission or program goals are not aligned between the BLM and its partner organizations or there are other organizations better suited to partner with.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Parties to partnership agreements receive a disproportionate benefit or expend resources that are inconsistent with partnering agreements.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Bureau of Land Management
Integrated Risk Rating Tool -
Partnership Questionnaire

Partnership Risk Questions	<i>Please Mark Only One Box Per Question</i>					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply

Bureau of Land Management
Integrated Risk Rating Tool -
Partnership Questionnaire

cludes events that prevent mission
organizations through the use of

Init. Indicate whether you agree or
omments are required for all answers

areas requiring improvement. Note,

Comments
ons.
anizations
with the

Bureau of Land Management
Integrated Risk Rating Tool -
Partnership Questionnaire

Comments

Bureau of Land Management
Integrated Risk Rating Tool -
Finance Questionnaire

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Finance category includes goals from being achieved or impact performance as a result of management decisions made using inaccurate, unreliable, improper accounting and procurement practices, misstatements of financial information; late or improper payments, misappreciation, abuse, or ineffective or untimely cash collection practices.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessment. Disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. Answers that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or weaknesses. Note, an event may not apply directly to your organization. Please interpret the events broadly.

Finance Risk Questions	Please Mark Only One Box Per Question					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply
Event: Managerial decision making does not include financial based considerations.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Managerial decision making is based on financial information that is inaccurate, incomplete, or not recorded.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Financial fraud, waste, or abuse occurs and/or is not detected.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Improper or overpayments are not prevented or detected.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Bureau of Land Management
Integrated Risk Rating Tool -
Finance Questionnaire

Finance Risk Questions	<i>Please Mark Only One Box Per Question</i>					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply

Bureau of Land Management
Integrated Risk Rating Tool -
Finance Questionnaire

<p>Comments</p>

Bureau of Land Management
 Integrated Risk Rating Tool -
 Human Capital Questionnaire

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Human Capital category goals from being achieved or impact performance as a result of the inability to effectively identify, hire, train, promote, and retain to release unqualified personnel.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessable Unit. Disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. Comments that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or as an event may not apply directly to your organization. Please interpret the events broadly.

Human Capital Risk Questions	Please Mark Only One Box Per Question					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply
Event: Your program has difficulty recruiting and or retaining employees with sufficient knowledge and qualifications.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Current organization workload exceeds capacity, ex. insufficient FTEs or employees lack the knowledge, skills						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Your program has difficulty addressing the loss of organizational knowledge due to the retirement of skilled employees						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Employees are not held accountable for their performance or conduct.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Bureau of Land Management
Integrated Risk Rating Tool -
Human Capital Questionnaire

Human Capital Risk Questions	<i>Please Mark Only One Box Per Question</i>					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply

Bureau of Land Management
Integrated Risk Rating Tool -
Human Capital Questionnaire

includes events that prevent mission
in qualified personnel, or the inability

Unit. Indicate whether you agree or
Comments are required for all answers

areas requiring improvement. Note,

Comments
or ability required.
employees.

Bureau of Land Management
Integrated Risk Rating Tool -
Human Capital Questionnaire

Comments

Bureau of Land Management
Integrated Risk Rating Tool -
Information Technology Questionnaire

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Information Management events that prevent mission goals from being achieved due to the lack of information management practices required for an performance management framework to be in place which can inform or guide management towards improving program risks related to IT systems failures and the safeguarding of electronic information.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessable disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. answers that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or Note, an event may not apply directly to your organization. Please interpret the events broadly.

Information Technology Risk Questions	Please Mark Only One Box Per Question					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply
Event: Information is not gathered, accumulated, reviewed or analyzed as part of a performance management or program evaluation framework.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Performance goals are not established for this AU and/or are not supported by meaningful measures and qu						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: IT systems fail or experience significant down time or are comprised of unsupported or obsolete operating s						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Electronic data is not protected or is accessed by unauthorized users.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Bureau of Land Management
Integrated Risk Rating Tool -
Information Technology Questionnaire

Information Technology Risk Questions	<i>Please Mark Only One Box Per Question</i>					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply

Bureau of Land Management
Integrated Risk Rating Tool -
Information Technology Questionnaire

Comments

Bureau of Land Management
Integrated Risk Rating Tool -
Records Management Questionnaire

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Records Management c mission goals from being achieved or impact performance as a result of poor records management practices, lack of safeguar knowledge management or reporting and information sharing protocols.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessable L disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. Cc that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or as an event may not apply directly to your organization. Please interpret the events broadly.

Records Management Risk Questions	Please Mark Only One Box Per Question					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply
Event: A records management program does not exist for this program, component or assessable unit.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: The office is either unaware or unable to correctly respond to FOIA request.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Sensitive employee (eg privacy act data) information is lost or disclosed to unauthorized individuals.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Employees can not locate or obtain information critical to performing their duties.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Bureau of Land Management
Integrated Risk Rating Tool -
Records Management Questionnaire

Records Management Risk Questions	<i>Please Mark Only One Box Per Question</i>					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply

Bureau of Land Management
Integrated Risk Rating Tool -
Records Management Questionnaire

Comments

Bureau of Land Management
Integrated Risk Rating Tool -
Safety and Security Questionnaire

A risk is an event that, if it occurs, would prevent mission and goals from being achieved. A risk in the Safety and Security category is an event that would prevent mission goals from being achieved or impact performance because the physical safety of employees or the security of facilities.

For each statement listed, answer the questions below it regarding how you perceive each risk in relation to your Assessable Area (AU). You may agree or disagree with each statement and use the "Comments" box to explain any answers as needed to support your assessment. Answers that are marked "Does Not Apply".

Your opinion is valued and will be used to inform management of areas within BLM that should be identified as strengths or weaknesses. Note, an event may not apply directly to your organization. Please interpret the events broadly.

Safety and Security Risk Questions	Please Mark Only One Box Per Question					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply
Event: Unauthorized individuals access facilities and/or property.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Information related to workplace safety is not collected or analyzed.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Employees are unaware or do not comply with safety requirements.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event: Employees do not have the necessary safety equipment to comply with safety requirements.						
This event would significantly impact my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
It is likely that this event would occur in my AU:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
To address the event noted above, my AU performs the following processes and procedures:	<i><Please type your response here></i>					
Processes and procedures to prevent this event from occurring are sufficient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Bureau of Land Management
Integrated Risk Rating Tool -
Safety and Security Questionnaire

Safety and Security Risk Questions	<i>Please Mark Only One Box Per Question</i>					
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Does Not Apply

Bureau of Land Management
Integrated Risk Rating Tool -
Safety and Security Questionnaire

Comments

Bureau of Land Management
 Integrated Risk Rating Tool -
 Composite Risk Rating

Composite Risk Rating: Aggregated Risk Category Scores

The composite risk rating score is computed for both the Inherent and Residual risk views. The composite risk score brings the Impact and Likelihood components of risk into a single dimension for each risk category. The individual risk categories scores are then aggregated to arrive at the Composite Risk Rating score. As a reminder, individual risk category scores are weighted based on your responses on the Organizational Priorities tab. For this reason, it is possible for scores to slightly exceed the traditional 1-5 risk scale depending on your questionnaire responses.

Note: Detailed risk category scores and results, displayed in the context of the impact and likelihood dimensions are provided on the two subsequent tabs.

Composite Risk Rating		
Risk Scale	Inherent Risk	Residual Risk
High (3.6 - 5)	#DIV/0!	#DIV/0!
Medium (1.9 - 3.5)	#DIV/0!	#DIV/0!
Low (0 - 1.8)	#DIV/0!	#DIV/0!

Category	Inherent Risk	Residual Risk	Residual Risk - Limited
Component Specific			
Property Management			
Budget			
Compliance			
Customer Service			
Partnerships			
Finance			
Human Capital Management			
Information Management & Technology			
Records Management			
Safety and Security			
Count:	0.00	0.00	0.00
Sum:	0.00	0.00	0.00
Average:	#DIV/0!	#DIV/0!	#DIV/0!

Dashboard: Risk Rating Scores

The dashboard provides two scores for each operational risk category--the Inherent Risk Rating and the Residual Risk Rating. The Inherent Risk Rating assumes that there are no processes, procedures, or activities (controls) in place to mitigate the risk. The Residual Risk Rating takes into consideration the processes, procedures, or activities (controls) that you identified. The Department requires ratings of Low, Medium and High; those displayed below, take into account the likelihood of occurrence and impact to the organization that you specified in the questionnaire.



Risk Category: **Example**

Inherent Risk Rating

Likelihood	Almost Certain					4.3
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					3.8
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Component Specific Risk**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Property Management**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Budget**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Bureau of Land Management
Integrated Risk Rating Tool -
Management Dashboard

Bureau of Land Management
 Integrated Risk Rating Tool -
 Management Dashboard

Risk Category: **Compliance**

Inherent Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Yellow	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Yellow	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Customer Service**

Inherent Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Yellow	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Yellow	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Partnerships**

Inherent Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Yellow	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Yellow	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Finance**

Inherent Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Yellow	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Yellow	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Bureau of Land Management
 Integrated Risk Rating Tool -
 Management Dashboard

Risk Category: **Human Capital**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Information Management & Technology**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Records Management**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Safety and Security**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Dashboard: Risk Rating Scores

The dashboard provides two scores for each operational risk category--the Inherent Risk Rating and the Residual Risk Rating. The Inherent Risk Rating assumes that there are no processes, procedures, or activities (controls) in place to mitigate the risk. The Residual Risk Rating takes into consideration the processes, procedures, or activities (controls) that you identified. The Department requires ratings of Low, Medium and High; those displayed below, take into account the likelihood of occurrence and impact to the organization that you specified in the questionnaire.

Risk Rating

Low
Medium
High

Risk Category: **Example**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely				X	
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely		X			
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Organizational Specific Risk**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Property Management**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Budget**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Bureau of Land Management
Integrated Risk Rating Tool
Management Dashboard

Bureau of Land Management
 Integrated Risk Rating Tool
 Management Dashboard

Risk Category: **Compliance**

Inherent Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Red	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
Impact						

Residual Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Red	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
Impact						

Risk Category: **Customer Service**

Inherent Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Red	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
Impact						

Residual Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Red	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
Impact						

Risk Category: **Partnerships & Networks**

Inherent Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Red	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
Impact						

Residual Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Red	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
Impact						

Risk Category: **Finance**

Inherent Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Red	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
Impact						

Residual Risk Rating

Likelihood	Almost Certain	Yellow	Yellow	Red	Red	Red
	Likely	Yellow	Yellow	Yellow	Red	Red
	Possible	Green	Yellow	Yellow	Red	Red
	Unlikely	Green	Green	Yellow	Yellow	Red
	Rare	Green	Green	Green	Yellow	Yellow
		Insignificant	Minor	Moderate	Major	Catastrophic
Impact						

Bureau of Land Management
 Integrated Risk Rating Tool
 Management Dashboard

Risk Category: **Human Capital**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Information Management & Technology**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Records Management**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Risk Category: **Safety and Security**

Inherent Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Residual Risk Rating

Likelihood	Almost Certain					
	Likely					
	Possible					
	Unlikely					
	Rare					
		Insignificant	Minor	Moderate	Major	Catastrophic
		Impact				

Bureau of Land Management
Integrated Risk Rating Tool - Questionnaire
Aggregate Raw Data - All Questionnaires

Raw Data - All Questionnaires (For Input Into the Scoring Tool)

Component	Organization	AU	Risk Category	Question Type	Risk Number	Risk	Score
#N/A	#REF!	#N/A	RM	I	1	Event: A records management program does not exist for this program, component or assessable unit.	
#N/A	#REF!	#N/A	RM	L	1	Event: A records management program does not exist for this program, component or assessable unit.	
#N/A	#REF!	#N/A	RM	C	1	Event: A records management program does not exist for this program, component or assessable unit.	
#N/A	#REF!	#N/A	RM	I	2	Event: The office is either unaware or unable to correctly respond to FOIA request.	
#N/A	#REF!	#N/A	RM	L	2	Event: The office is either unaware or unable to correctly respond to FOIA request.	
#N/A	#REF!	#N/A	RM	C	2	Event: The office is either unaware or unable to correctly respond to FOIA request.	
#N/A	#REF!	#N/A	RM	I	3	Event: Sensitive employee (eg privacy act data) information is lost or disclosed to unauthorized individuals.	
#N/A	#REF!	#N/A	RM	L	3	Event: Sensitive employee (eg privacy act data) information is lost or disclosed to unauthorized individuals.	
#N/A	#REF!	#N/A	RM	C	3	Event: Sensitive employee (eg privacy act data) information is lost or disclosed to unauthorized individuals.	
#N/A	#REF!	#N/A	RM	I	4	Event: Employees can not locate or obtain information critical to performing their duties.	
#N/A	#REF!	#N/A	RM	L	4	Event: Employees can not locate or obtain information critical to performing their duties.	
#N/A	#REF!	#N/A	RM	C	4	Event: Employees can not locate or obtain information critical to performing their duties.	
#N/A	#REF!	#N/A	F	I	1	Event: Managerial decision making does not include financial based considerations.	
#N/A	#REF!	#N/A	F	L	1	Event: Managerial decision making does not include financial based considerations.	

Bureau of Land Management
Integrated Risk Rating Tool - Questionnaire
Aggregate Raw Data - All Questionnaires

Raw Data - All Questionnaires (For Input Into the Scoring Tool)

Component	Organization	AU	Risk Category	Question Type	Risk Number	Risk	Score
#N/A	#REF!	#N/A	F	C	1	Event: Managerial decision making does not include financial based considerations.	
#N/A	#REF!	#N/A	F	I	2	Event: Managerial decision making is based on financial information that is inaccurate, incomplete, or not recorded in a timely manner.	
#N/A	#REF!	#N/A	F	L	2	Event: Managerial decision making is based on financial information that is inaccurate, incomplete, or not recorded in a timely manner.	
#N/A	#REF!	#N/A	F	C	2	Event: Managerial decision making is based on financial information that is inaccurate, incomplete, or not recorded in a timely manner.	
#N/A	#REF!	#N/A	F	I	3	Event: Financial fraud, waste, or abuse occurs and/or is not detected.	
#N/A	#REF!	#N/A	F	L	3	Event: Financial fraud, waste, or abuse occurs and/or is not detected.	
#N/A	#REF!	#N/A	F	C	3	Event: Financial fraud, waste, or abuse occurs and/or is not detected.	
#N/A	#REF!	#N/A	F	I	4	Event: Improper or overpayments are not prevented or detected.	
#N/A	#REF!	#N/A	F	L	4	Event: Improper or overpayments are not prevented or detected.	
#N/A	#REF!	#N/A	F	C	4	Event: Improper or overpayments are not prevented or detected.	
#N/A	#REF!	#N/A	HC	I	1	Event: Your program has difficulty recruiting and or retaining employees with sufficient knowledge and qualifications.	
#N/A	#REF!	#N/A	HC	L	1	Event: Your program has difficulty recruiting and or retaining employees with sufficient knowledge and qualifications.	
#N/A	#REF!	#N/A	HC	C	1	Event: Your program has difficulty recruiting and or retaining employees with sufficient knowledge and qualifications.	
#N/A	#REF!	#N/A	HC	I	2	Event: Current organization workload exceeds capacity, ex. insufficient FTEs or employees lack the knowledge, skills or ability required.	

Bureau of Land Management
Integrated Risk Rating Tool - Questionnaire
Aggregate Raw Data - All Questionnaires

Raw Data - All Questionnaires (For Input Into the Scoring Tool)

Component	Organization	AU	Risk Category	Question Type	Risk Number	Risk	Score
#N/A	#REF!	#N/A	HC	L	2	Event: Current organization workload exceeds capacity, ex. insufficient FTEs or employees lack the knowledge, skills or ability required.	
#N/A	#REF!	#N/A	HC	C	2	Event: Current organization workload exceeds capacity, ex. insufficient FTEs or employees lack the knowledge, skills or ability required.	
#N/A	#REF!	#N/A	HC	I	3	Event: Your program has difficulty addressing the loss of organizational knowledge due to the retirement of skilled employees.	
#N/A	#REF!	#N/A	HC	L	3	Event: Your program has difficulty addressing the loss of organizational knowledge due to the retirement of skilled employees.	
#N/A	#REF!	#N/A	HC	C	3	Event: Your program has difficulty addressing the loss of organizational knowledge due to the retirement of skilled employees.	
#N/A	#REF!	#N/A	HC	I	4	Event: Employees are not held accountable for their performance or conduct.	
#N/A	#REF!	#N/A	HC	L	4	Event: Employees are not held accountable for their performance or conduct.	
#N/A	#REF!	#N/A	HC	C	4	Event: Employees are not held accountable for their performance or conduct.	
#N/A	#REF!	#N/A	IT	I	1	Event: Information is not gathered, accumulated, reviewed or analyzed as part of a performance management or	
#N/A	#REF!	#N/A	IT	L	1	Event: Information is not gathered, accumulated, reviewed or analyzed as part of a performance management or	
#N/A	#REF!	#N/A	IT	C	1	Event: Information is not gathered, accumulated, reviewed or analyzed as part of a performance management or	
#N/A	#REF!	#N/A	IT	I	2	Event: Performance goals are not established for this AU and/or are not supported by meaningful measures and quantitative targets.	

Bureau of Land Management
Integrated Risk Rating Tool - Questionnaire
Aggregate Raw Data - All Questionnaires

Raw Data - All Questionnaires (For Input Into the Scoring Tool)

Component	Organization	AU	Risk Category	Question Type	Risk Number	Risk	Score
#N/A	#REF!	#N/A	IT	L	2	Event: Performance goals are not established for this AU and/or are not supported by meaningful measures and quantitative targets.	
#N/A	#REF!	#N/A	IT	C	2	Event: Performance goals are not established for this AU and/or are not supported by meaningful measures and quantitative targets.	
#N/A	#REF!	#N/A	IT	I	3	Event: IT systems fail or experience significant down time or are comprised of unsupported or obsolete operating systems,	
#N/A	#REF!	#N/A	IT	L	3	Event: IT systems fail or experience significant down time or are comprised of unsupported or obsolete operating systems,	
#N/A	#REF!	#N/A	IT	C	3	Event: IT systems fail or experience significant down time or are comprised of unsupported or obsolete operating systems,	
#N/A	#REF!	#N/A	IT	I	4	Event: Electronic data is not protected or is accessed by unauthorized users.	
#N/A	#REF!	#N/A	IT	L	4	Event: Electronic data is not protected or is accessed by unauthorized users.	
#N/A	#REF!	#N/A	IT	C	4	Event: Electronic data is not protected or is accessed by unauthorized users.	
#N/A	#REF!	#N/A	B	I	1	Event: Cost estimates used to prepare budget requests are inaccurate (ex. due to lack of data or estimating tools, revision,	
#N/A	#REF!	#N/A	B	L	1	Event: Cost estimates used to prepare budget requests are inaccurate (ex. due to lack of data or estimating tools, revision,	
#N/A	#REF!	#N/A	B	C	1	Event: Cost estimates used to prepare budget requests are inaccurate (ex. due to lack of data or estimating tools, revision,	
#N/A	#REF!	#N/A	B	I	2	Event: Budget requests are not supported by well articulated narrative or numerical justifications.	

Bureau of Land Management
Integrated Risk Rating Tool - Questionnaire
Aggregate Raw Data - All Questionnaires

Raw Data - All Questionnaires (For Input Into the Scoring Tool)

Component	Organization	AU	Risk Category	Question Type	Risk Number	Risk	Score
#N/A	#REF!	#N/A	B	L	2	Event: Budget requests are not supported by well articulated narrative or numerical justifications.	
#N/A	#REF!	#N/A	B	C	2	Event: Budget requests are not supported by well articulated narrative or numerical justifications.	
#N/A	#REF!	#N/A	B	I	3	Event: Funding to meet Bureau objectives is insufficient.	
#N/A	#REF!	#N/A	B	L	3	Event: Funding to meet Bureau objectives is insufficient.	
#N/A	#REF!	#N/A	B	C	3	Event: Funding to meet Bureau objectives is insufficient.	
#N/A	#REF!	#N/A	B	I	4	Event: A process does not exist or is not followed to request changes to previously submitted funding request to facilitate	
#N/A	#REF!	#N/A	B	L	4	Event: A process does not exist or is not followed to request changes to previously submitted funding request to facilitate	
#N/A	#REF!	#N/A	B	C	4	Event: A process does not exist or is not followed to request changes to previously submitted funding request to facilitate	
#N/A	#REF!	#N/A	S	I	1	Event: Unauthorized individuals access facilities and/or property.	
#N/A	#REF!	#N/A	S	L	1	Event: Unauthorized individuals access facilities and/or property.	
#N/A	#REF!	#N/A	S	C	1	Event: Unauthorized individuals access facilities and/or property.	
#N/A	#REF!	#N/A	S	I	2	Event: Information related to workplace safety is not collected or analyzed.	
#N/A	#REF!	#N/A	S	L	2	Event: Information related to workplace safety is not collected or analyzed.	
#N/A	#REF!	#N/A	S	C	2	Event: Information related to workplace safety is not collected or analyzed.	
#N/A	#REF!	#N/A	S	I	3	Event: Employees are unaware or do not comply with safety requirements.	
#N/A	#REF!	#N/A	S	L	3	Event: Employees are unaware or do not comply with safety requirements.	
#N/A	#REF!	#N/A	S	C	3	Event: Employees are unaware or do not comply with safety requirements.	

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Aggregate Raw Data - All Questionnaires

Raw Data - All Questionnaires (For Input Into the Scoring Tool)

Component	Organization	AU	Risk Category	Question Type	Risk Number	Risk	Score
#N/A	#REF!	#N/A	S	I	4	Event: Employees do not have the necessary safety equipment to comply with safety requirements.	
#N/A	#REF!	#N/A	S	L	4	Event: Employees do not have the necessary safety equipment to comply with safety requirements.	
#N/A	#REF!	#N/A	S	C	4	Event: Employees do not have the necessary safety equipment to comply with safety requirements.	
#N/A	#REF!	#N/A	AM	I	1	Event: Employees do not have necessary assets (equipment, vehicles, facilities, computers, etc.) to perform their responsibilities	
#N/A	#REF!	#N/A	AM	L	1	Event: Employees do not have necessary assets (equipment, vehicles, facilities, computers, etc.) to perform their responsibilities	
#N/A	#REF!	#N/A	AM	C	1	Event: Employees do not have necessary assets (equipment, vehicles, facilities, computers, etc.) to perform their responsibilities	
#N/A	#REF!	#N/A	AM	I	2	Event: Assets needed to perform mission are not safeguarded against theft, loss, damage, destruction or conversion to private use.	
#N/A	#REF!	#N/A	AM	L	2	Event: Assets needed to perform mission are not safeguarded against theft, loss, damage, destruction or conversion to private use.	
#N/A	#REF!	#N/A	AM	C	2	Event: Assets needed to perform mission are not safeguarded against theft, loss, damage, destruction or conversion to private use.	
#N/A	#REF!	#N/A	AM	I	3	Event: Assets available to assist in performing the mission are (or will be) inefficient and costly to operate, maintain or repair.	
#N/A	#REF!	#N/A	AM	L	3	Event: Assets available to assist in performing the mission are (or will be) inefficient and costly to operate, maintain or repair.	

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Component	Organization	AU	Risk Category	Question Type	Risk Number	Risk	Score
#N/A	#REF!	#N/A	AM	C	3	Event: Assets available to assist in performing the mission are (or will be) inefficient and costly to operate, maintain or repair.	
#N/A	#REF!	#N/A	AM	I	4	Event: Assets that are no longer needed or utilized are not made available for use by other programs/offices.	
#N/A	#REF!	#N/A	AM	L	4	Event: Assets that are no longer needed or utilized are not made available for use by other programs/offices.	
#N/A	#REF!	#N/A	AM	C	4	Event: Assets that are no longer needed or utilized are not made available for use by other programs/offices.	
#N/A	#REF!	#N/A	E	I	1	Event: Formal partnering agreements and governance structures do not exist between BLM and partnering organizations.	
#N/A	#REF!	#N/A	E	L	1	Event: Formal partnering agreements and governance structures do not exist between BLM and partnering organizations.	
#N/A	#REF!	#N/A	E	C	1	Event: Formal partnering agreements and governance structures do not exist between BLM and partnering organizations.	
#N/A	#REF!	#N/A	E	I	2	Event: Partnering agreements are not reviewed and or updated jointly by partners on a periodic basis.	
#N/A	#REF!	#N/A	E	L	2	Event: Partnering agreements are not reviewed and or updated jointly by partners on a periodic basis.	
#N/A	#REF!	#N/A	E	C	2	Event: Partnering agreements are not reviewed and or updated jointly by partners on a periodic basis.	
#N/A	#REF!	#N/A	E	I	3	Event: Mission or program goals are not aligned between the BLM and its partner organizations or there are other organizations	
#N/A	#REF!	#N/A	E	L	3	Event: Mission or program goals are not aligned between the BLM and its partner organizations or there are other organizations	

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Component	Organization	AU	Risk Category	Question Type	Risk Number	Risk	Score
#N/A	#REF!	#N/A	E	C	3	Event: Mission or program goals are not aligned between the BLM and its partner organizations or there are other organizations	
#N/A	#REF!	#N/A	E	I	4	Event: Parties to partnership agreements receive a disproportionate benefit or expend resources that are inconsistent with the	
#N/A	#REF!	#N/A	E	L	4	Event: Parties to partnership agreements receive a disproportionate benefit or expend resources that are inconsistent with the	
#N/A	#REF!	#N/A	E	C	4	Event: Parties to partnership agreements receive a disproportionate benefit or expend resources that are inconsistent with the	
#N/A	#REF!	#N/A	CSS	I	1	Event: Customer input or feedback is not solicited or received on a regular basis.	
#N/A	#REF!	#N/A	CSS	L	1	Event: Customer input or feedback is not solicited or received on a regular basis.	
#N/A	#REF!	#N/A	CSS	C	1	Event: Customer input or feedback is not solicited or received on a regular basis.	
#N/A	#REF!	#N/A	CSS	I	2	Event: Customer feedback is not analyzed and acted upon to improve program delivery.	
#N/A	#REF!	#N/A	CSS	L	2	Event: Customer feedback is not analyzed and acted upon to improve program delivery.	
#N/A	#REF!	#N/A	CSS	C	2	Event: Customer feedback is not analyzed and acted upon to improve program delivery.	
#N/A	#REF!	#N/A	CSS	I	3	Event: Information or services is not provided to customers in a timely manner, or the information/service provided is not accurate or valued.	
#N/A	#REF!	#N/A	CSS	L	3	Event: Information or services is not provided to customers in a timely manner, or the information/service provided is not accurate or valued.	
#N/A	#REF!	#N/A	CSS	C	3	Event: Information or services is not provided to customers in a timely manner, or the information/service provided is not accurate or valued.	

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Component	Organization	AU	Risk Category	Question Type	Risk Number	Risk	Score
#N/A	#REF!	#N/A	CSS	I	4	Event: Managers and staff do not build positive relationships with their customers.	
#N/A	#REF!	#N/A	CSS	L	4	Event: Managers and staff do not build positive relationships with their customers.	
#N/A	#REF!	#N/A	CSS	C	4	Event: Managers and staff do not build positive relationships with their customers.	
#N/A	#REF!	#N/A	CP	I	1	Event: Managers do not understand their AUs requirements for complying with applicable laws, regulations, and policies.	
#N/A	#REF!	#N/A	CP	L	1	Event: Managers do not understand their AUs requirements for complying with applicable laws, regulations, and policies.	
#N/A	#REF!	#N/A	CP	C	1	Event: Managers do not understand their AUs requirements for complying with applicable laws, regulations, and policies.	
#N/A	#REF!	#N/A	CP	I	2	Event: Standards (or codes of conduct) to address organizational culture or ethical norms do not exist, are not known or are not followed.	
#N/A	#REF!	#N/A	CP	L	2	Event: Standards (or codes of conduct) to address organizational culture or ethical norms do not exist, are not known or are not followed.	
#N/A	#REF!	#N/A	CP	C	2	Event: Standards (or codes of conduct) to address organizational culture or ethical norms do not exist, are not known or are not followed.	
#N/A	#REF!	#N/A	CP	I	3	Event: Policies, handbooks, SOPs, and guidance are not useful or are not easy to understand.	
#N/A	#REF!	#N/A	CP	L	3	Event: Policies, handbooks, SOPs, and guidance are not useful or are not easy to understand.	
#N/A	#REF!	#N/A	CP	C	3	Event: Policies, handbooks, SOPs, and guidance are not useful or are not easy to understand.	
#N/A	#REF!	#N/A	CP	I	4	#REF!	

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Component	Organization	AU	Risk Category	Question Type	Risk Number	Risk	Score
#N/A	#REF!	#N/A	CP	L	4	#REF!	
#N/A	#REF!	#N/A	CP	C	4	#REF!	
#N/A	#REF!	#N/A	OSS	I	1	Event:	
#N/A	#REF!	#N/A	OSS	L	1	Event:	
#N/A	#REF!	#N/A	OSS	C	1	Event:	
#N/A	#REF!	#N/A	OSS	I	2	Event:	
#N/A	#REF!	#N/A	OSS	L	2	Event:	
#N/A	#REF!	#N/A	OSS	C	2	Event:	
#N/A	#REF!	#N/A	OSS	I	3	Event:	
#N/A	#REF!	#N/A	OSS	L	3	Event:	
#N/A	#REF!	#N/A	OSS	C	3	Event:	
#N/A	#REF!	#N/A	OSS	I	4	Event:	
#N/A	#REF!	#N/A	OSS	L	4	Event:	
#N/A	#REF!	#N/A	OSS	C	4	Event:	

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Integrated Risk Rating Tool - Questionnaire
Asset Management Questionnaire

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Asset Management Questionnaire

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Budget Questionnaire

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Finance Questionnaire

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Security Questionnaire

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Partnerships Questionnaire

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Finance Questionnaire

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Human Capital Questionnaire

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Information Technology Questionnaire

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Records Management Questionnaire

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Security Questionnaire

	(Select Priority)	1	(Select Priority)	Results Calculations
	Critical priority	1	Critical priority	
	High priority	1	High priority	
	Low Priority	1	Somewhat of a priority	
	Not a priority or Not Applicable	1	Low Priority	
	Somewhat of a priority	1	Not a priority or Not Applicable	

